India Radiators Limited

CIN: L27209TN1955PLC000963

Regd. Off. 'South India House', 36-40, Armenian Street, Chennai 600 001

Admin.Off: 88, Mount Road, Guindy, Chennai 600 032

E-mail: <u>cs@indiaradiators.com</u> Website: www.indiaradiators.com

REMUNERATION POLICY

<u>Purpose</u>

The Remuneration Policy is applicable to the employees of the Company, including Executives, Non-Executives and Board of Directors of the Company. The Policy is primarily focused on the employees of the Company other than Directors and Senior Executives to provide a competitive attractive remuneration to retain, protect and develop competent personnel. The Pay Package shall be based on the roles and responsibilities .The Pay Package shall comply with general industrial practices and shall reflect the cost of living and also should take into account ability of the Company to sustain and pay such packages.

Executive Pay Package

Since the Company was referred to BIFR no sitting fee was paid to any of the Directors during the period.

Deviations

Deviations wherever necessary from the approved policy, can be made for individual cases and later ratified by the Board.

Other General Issues

Notice pay, Gratuity, etc., will be as per the various statutory regulations/ Company's approved policy from time to time.

Procedures

The Nomination & Remuneration Committee of the Board will meet from time to time, discuss, review and approve the pay packages suggested by the executives of the Company for implementation. The pay packages of the Whole-time Director, other members of the Board and the Key Managerial Personnel would be fixed by the Nomination and Remuneration Committee and recommend to the Board for implementation.

Disclosures

The Policy permits publication of the gross pay of the Executives and key Managerial Personnel, as statutorily required in the Company's Annual Report.